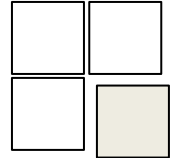




# Pre-Mortem Exercise

# CRITICAL INITIATIVE PRE-MORTEM

## BREAKOUT



### Objective:

Capture the potential points of failure for a complex initiative or scenario. Problem solve and propose a path forward.

### Format:

Breakout Groups Of 5 people or less

Each group should have a copy of this template and one person designated as a note taker. Person should have excellent PPT skills to manipulate template in real time prior to the read out.

**Time:** 1 Hour Breakout with 15 min. read-out per group (Two hours total)

### Overview Activity:

- What are the potential points of failure for this initiative?
- How likely are they to occur?
- What is the level of impact if they occur?
- What ramifications would this have on our business and/or other strategic efforts underway?
- What are some *mitigation options* for these risks?
- Prep slides for readouts

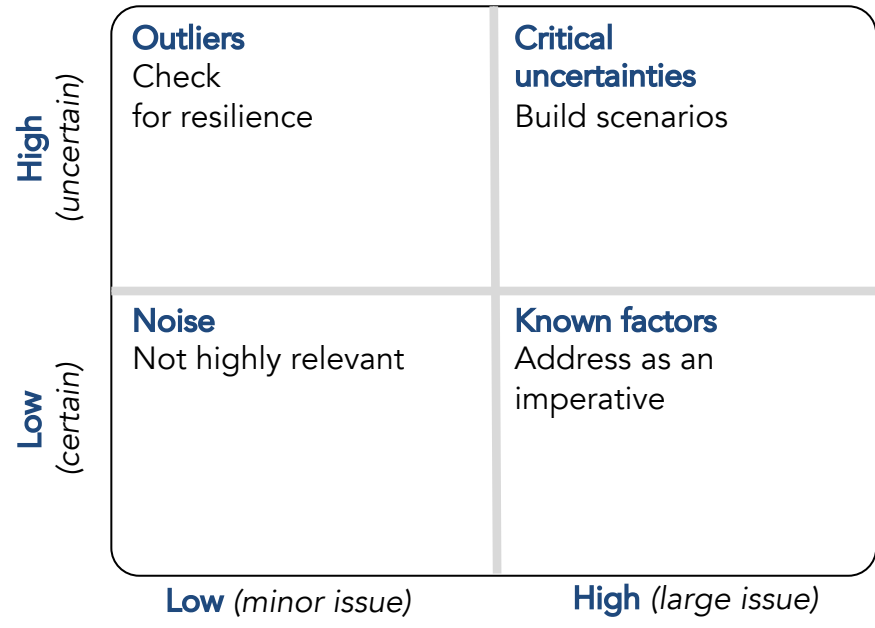
# PRE-MORTEM

## How could the project fail?

- 1 ...
- 2 ...
- 3 ...
- 4 ...
- 5 ...
- 6 ...
- 7 ...
- 8 ...
- 9 ...
- 10 ...

## Plot the risks on the two-by-two matrix

**Uncertainty** –  
Have I done everything to  
'know the unknowable'?



**Impact** – How do these variables impact my core business drivers?

# OUR TEAM WILL PREPARE FOR & RESPOND TO ANTICIPATED CHALLENGES

## Points of failure



## Mitigation steps

	Points of failure	Mitigation steps
Critical Uncertainties	1 ...	▪ ...
	2 ...	▪ ...
	3 ...	▪ ...
Known Factors	4 ...	▪ ...
	5 ...	▪ ...
	6 ...	▪ ...
Outliers	7 ...	▪ ...
	8 ...	▪ ...
	9 ...	▪ ...
Noise	10 ...	▪ ...
	11 ...	▪ ...
	12 ...	▪ ...